Taking Housing Renovations to New Heights – Part II

Bryan Mall High-Rises Renovation







Presentation Team





Amber Dees Director of Residential Living





Alexander Zondlo Architect

BOUDREAUX



Justin Abrams, AIA Vice President | Architect





Evan Scheffer Project Director





Clemson University Clemson, SC



Founded 1889 Land Grant Mission



22,877

27 Residence Halls On Campus

3 Dining Halls





7,883

Beds



Students

4 Apartment **Communities**

24 Retail Locations











Clemson University – Bryan Mall High-Rise Renovations







★ We are here!

Project Schedule



Clemson University – Bryan Mall High-Rise Renovations

CLEMS





CLEMS



CLEMSON + BOUDREAUX + LITTLE + JUN





CLEMS





CLEMS



High-rise Decision

RENOVATION

\$96 million (Cost Estimate Pre-Covid)



DEMO & NEW CONSTRUCTION

\$7.1 million (Demo Only)

\$225 million

(New Construction)

Clemson University – Bryan Mall High-Rise Renovations

CLEMS

Financing



Pieces of the Financial Pie

- Bonding capacity
- Cash reserves
- Housing Improvement Fund (HIF)



Communications

Best Practices

- Work with contractor to understand how construction schedule overlays with academic schedule and other campus events (football)
- Building/ Room assignment portals (StarRez) convey that construction is ongoing. No surprises when students arrive!
- Provide notice to residents before loud or overhead work.





Operations



Move-in/ Move-Out

- Scheduled time slots for each resident to limit overcrowding
- Communication with construction team for adjustment to construction activities and schedule during that week.
- Lots of signage, wayfinding and volunteers



CLEMS

A Project's Vision comes from Listening

- Weekly meetings with entire Design Team and Construction Manager, Clemson Housing Staff, Facilities, and Planning, Design and Construction Staff
 - Able to make decisions quickly
 - Leveraged virtual meetings
 - Use of online pin-up board to share design images
- Constant and productive communication





Green Globes

















Life Safety During Construction



Considerations

- Fire Access to open residences and to structure under construction
- Plan for alternate emergency exits from buildings that are surrounded by construction activity

Lessons Learned



Preconstruction/ Exploration



Site Logistics



Construction



Life After Move-in

Clemson University – Bryan Mall High-Rise Renovations

Preconstruction

"Demo" Mock-up

• Housing blocked off 4 rooms in Byrnes the year before construction for exploration

The Mission

- Intentionally find the "unforeseen"
- Problem solve renovation scope
- Test how to build back





Clemson University – Bryan Mall High-Rise Renovations



CLEMS

Lessons Learned

Site Logistics

Factors to Consider

- Material & Manpower Movement
- Pedestrian Traffic Patterns, and behaviors interrupted
- Safety & Security





Site Logistics

Construction Fence

Site Entry + Exit

Material Laydown & Storage

Exterior Envelope access

Material Delivery

Workforce Parking



CLEMS N + BOUDREAUX + LITTLEE +



Site Logistics

Best Practices

- Anticipate the unexpected and mischievous
- Ensuring students feel safe adjacent to jobsite
- "Predict" the unintended consequences of interrupting natural traffic patterns
- Learn your neighbors & user groups, distributions
- Impacts to adjacent structures, you may need modifications to buildings you aren't working on
- Set up fence for any activity outside jobsite





Construction

Lessons Learned

JUNEAU

Using Virtual Design and Construction

- Complex renovations require a lot of coordination. •
- A/E teams coordinate systems during design, but schedule and sequence often change assumptions
- Trades should model as much as they can during ٠ VDC





Construction

<u>Review, Oversight,</u> <u>Inspections Best Practices</u>

- Be intentional about milestone walks with University Facilities
 - Review Construction schedule, identify the impact points in the schedule
 - Identify early mockups, build time for facilities tours, feedback and processing of decisions
- Custodial, RCM, other stakeholder reviews and walks



Lessons Learned

Life after move in...

Learn from your buildings

ADA Showers

- Stringent ADA requirements with minimal curb/ threshold allowed and shower seats that push curtain out.
- Inconsistent shower curtain sizes
- Existing floors don't slope the way you want or expect
- Key Takeaways
 - Understand water is going to get out
 - Spend the money on "thickset" tile to allow sloping to drains in renovation





Life after move in...

Learn from your buildings

Bedroom Circuits

- VE was accepted during design to do one dedicated circuit for receptacles at window and share circuits between 2 bedrooms for receptacles next to closet.
- Believed heavier use would be from Computers, TV's, and Microfridges located near windows.
- Student appliances such as coffee makers, hair styling devices causing nuisance trips
- Decided the effort to deal with nuisance wasn't worth the money saved and have changed for next phases.





Life after move in...

Best Practices

- Be intentional about transition
- Give staff time to learn the building
- Phased project meant Juneau is still on site to help deal with emergency situations, warranty issues, and help dial-in the building.



Clemson University – Bryan Mall High-Rise Renovations



JUNEAU

CLEMS N + BOUDREAUX + LITTLEF +



BEFORE















Taking Housing Renovations to New Heights – Part II

Bryan Mall High-Rises Renovation

CLEMSON UNIVERSITY





Thank You!